	As at 31.03.1	2
Department	Headcount*	FTE*
Chief Executive's	78	67.01
Education & Care Services	1384	1118.00
Environmental Services	284	264.17
Renewal & Recreation	324	251.22
Resources	305	274.83
Total	2375**	1975.23**

Grade	Headcount	FTE
BR1	13	4.6
BR2	5	3.19
BR3	72	26.38
BR4	41	31.99
BR5	266	189.12
BR6	367	270.84
BR7	191	168.17
BR8	133	112.6
BR9	196	179.42
BR10	113	102.88
BR11	166	151.16
BR12	118	109.26
BR13	199	184.81
BR14	58	53.93
Total	1938	1588.35

Current Salary Scales effective from 01.04.2009		
Grade	Minimum	Maximum
BR1	£14,697	£14,814
BR2	£14,940	£15,216
BR3	£15,615	£16,482
BR4	£16,482	£17,196
BR5	£17,196	£18,582
BR6	£18,582	£20,877
BR7	£21,375	£23,277
BR8	£23,970	£25,455
BR9	£26,400	£28,032
BR10	£28,800	£30,390
BR11	£29,601	£31,761
BR12	£30,987	£33,510
BR13	£33,510	£36,306
BR14	£36,306	£38,961

As at 31.03.11		
Headcount*	FTE*	
92	80.39	
1578	1212.59	
294	274.47	
367	275.23	
321	289.33	
2652**	2132.01**	

Headcount	FTE
13	4.83
6	3.19
83	27.69
43	35.07
333	236.69
381	281.30
206	179.21
150	128.20
216	196.33
113	102.92
175	161.53
110	101.28
193	180.64
64	57.85
2086	1696.73

^{*} Includes staff with multiple contracts
** Includes non BR grade staff, eg MG staff, centrally employed teachers, TUPE staff etc.